## § 575.107

success of recent efforts to recruit candidates for similar positions using indicators such as offer acceptance rates, the proportion of positions filled, and the length of time required to fill similar positions;

- (2) The salaries typically paid outside the Federal Government for similar positions;
- (3) Recent turnover in similar positions:
- (4) Employment trends and labormarket factors that may affect the agency's ability to recruit candidates for similar positions;
- (5) Special or unique competencies required for the position;
- (6) Agency efforts to use non-pay authorities, such as special training and work scheduling flexibilities, to resolve difficulties alone or in combination with a recruitment incentive:
- (7) The desirability of the duties, work or organizational environment, or geographic location of the position; and

(8) Other supporting factors.

(c) An agency may determine that a position (or group of positions) is likely to be difficult to fill if OPM has approved the use of a direct-hire authority applicable to the position (or group of positions) under 5 CFR part 337, subpart B.

## § 575.107 Agency recruitment incentive plan and approval levels.

- (a) Before paying recruitment incentives under this subpart, an agency must establish a recruitment incentive plan. The plan must include the following elements:
- (1) The designation of officials with authority to review and approve payment of recruitment incentives (subject to paragraph (b) of this section), including the circumstances under which an official has the authority to approve payment without higher level approval under paragraph (b)(2) of this section:
- (2) The categories of employees who are prohibited from receiving recruitment incentives;
- (3) Required documentation for determining that a position is likely to be difficult to fill;
- (4) Any requirements for determining the amount of a recruitment incentive;

- (5) The payment methods that may be authorized:
- (6) Requirements governing service agreements, which, at a minimum, must include—
- (i) The criteria for determining the length of a service period;
- (ii) The conditions for terminating a service agreement; and
- (iii) The obligations of the agency and the employee, as applicable, if an agency terminates a service agreement; and
- (7) Documentation and recordkeeping requirements sufficient to allow reconstruction of the action and to fulfill the requirements of §§ 575.112 and 575.113.
- (b)(1) Except as provided in paragraph (b)(2) of this section, an authorized agency official who is at least one level higher than the employee's supervisor must review and approve each determination to pay a recruitment incentive to a newly-appointed employee, unless there is no official at a higher level in the agency.
- (2) When necessary to make a timely offer of employment, an authorized agency official may establish criteria in advance for offering recruitment incentives to newly-appointed employees and may authorize an official who is not lower than a candidate's supervisor to use these criteria to offer a recruitment incentive (in any amount within a pre-established range) to a candidate without further review or approval.
- (c) Unless the head of the agency determines otherwise, an agency recruitment incentive plan must apply uniformly across the agency.

## § 575.108 Approval criteria and written determination.

- (a) For each determination to pay a recruitment incentive under this subpart, an agency must document in writing—
- (1) The basis for determining that a position is likely to be difficult to fill, as determined under §575.106;
- (2) The basis for authorizing a recruitment incentive; and
- (3) The basis for the amount and timing of the approved recruitment incentive payment and the length of the required service period.